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Outline

- ▶ **Introduction of IMS Center**
- ▶ **Issues of Uncertainty, Variability, and Data Quality**
- ▶ **Examples in High-Volume Manufacturing, Semiconductor Mfg, EVs, and Wind Turbines**

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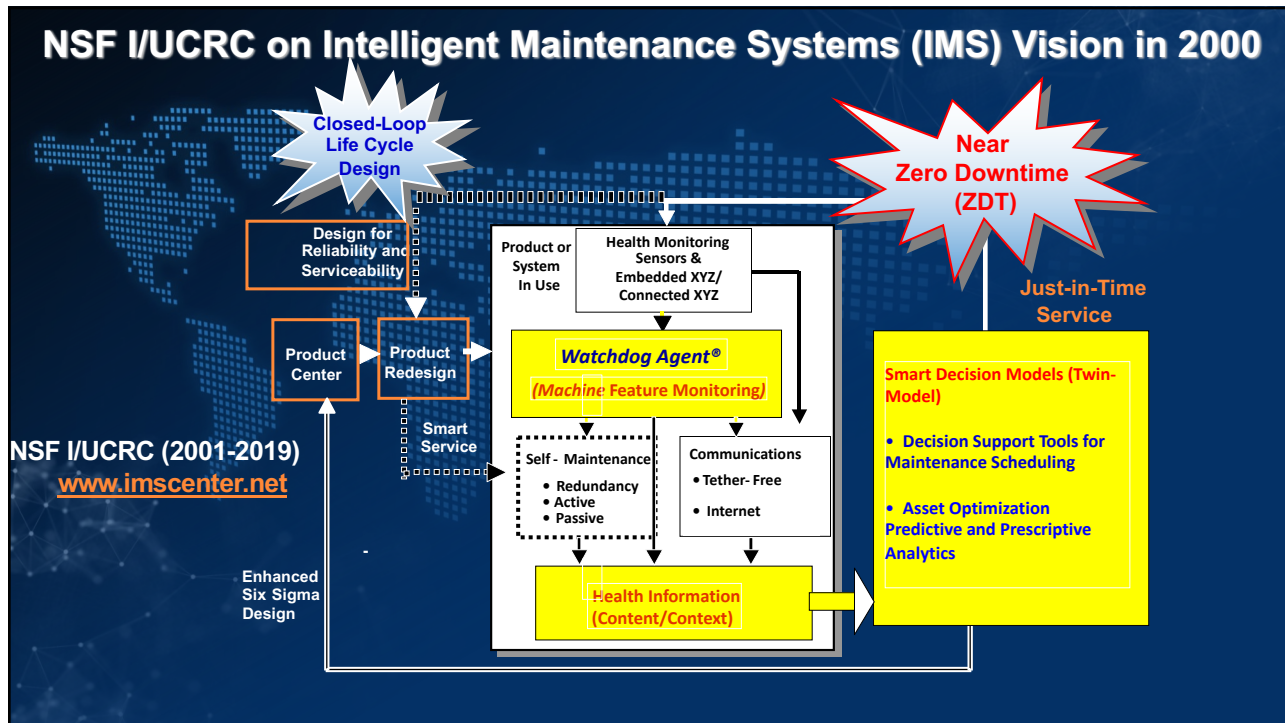
Motivation of Intelligent Maintenance Systems (IMS) in 2000

The diagram illustrates the motivation for Intelligent Maintenance Systems (IMS) in 2000, centered around a triangle of images representing various equipment and vehicles. The triangle is supported by four main pillars of intelligence:

- Intelligent Monitoring, Predict and Prevent for Guaranteed Sustainability Self-Aware** (Left side)
- Self-Configure and Self-Protection Optimized Self-Maintenance** (Right side)
- Equipment Intelligence** (Bottom-left side)
- Synchronization & Sustainable Intelligence** (Bottom-right side)

Below the triangle, the focus is on **Operations Intelligence**, which leads to the goal of **Predict, Prioritize, and Optimize All-Time Readiness**.

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NSF I/UCRC IMS Center Global Industry Members (100+ during 2001-2019)

USA

- Mazak
- P&W Canada
- MathWorks
- P&G
- Toyota
- Boeing
- DC Water
- Applied Materials (2)
- LAM Research
- TI
- Micron
- Canrig
- Emerson
- Intel
- NI
- Ford
- Eaton
- Goodyear
- Raytheon
- GE Aviation
- API
- Woodward Paker
- GM
- Idaho Nat. Lab
- Siemens TTB
- Bosch
- Hon Hai (Foxconn)

CANADA

- Syncrude

GERMANY

- FORCAM
- Bosch/Rexroth Make
- Siemens
- Festo

BELGIUM

- FMTC (Flanders)

FINLAND

- Kone

KOREA

- Samsung Semiconductor
- Samsung (Electro-Mechanics)
- Hyundai Heavy Industry
- KAU

FRANCE

- Plastic Omnium
- Alstom

SPAIN

- Tekniker

BRAZIL

- CETA/SE
- NAI

HONGKONG

- HKPC
- Metron Hongkong Ltd.

JAPAN

- Mitsubishi Electric
- Daikin
- Denso
- Hitachi
- Hitachi Hi-Tech
- Omron Corporation
- Nissan
- Komatsu
- MHI
- Toshiba

TAIWAN

- TSMC
- AIDC
- UMC
- Feng Jia Univ.
- HIWIN
- Cosen
- KINPO
- III (2)
- PMC
- NTU
- Moldex3D
- Winbond
- Advantech
- MIRDC
- PSI
- ITRI
- Delta Electronics
- Tongtai Machine Tool

CHINA

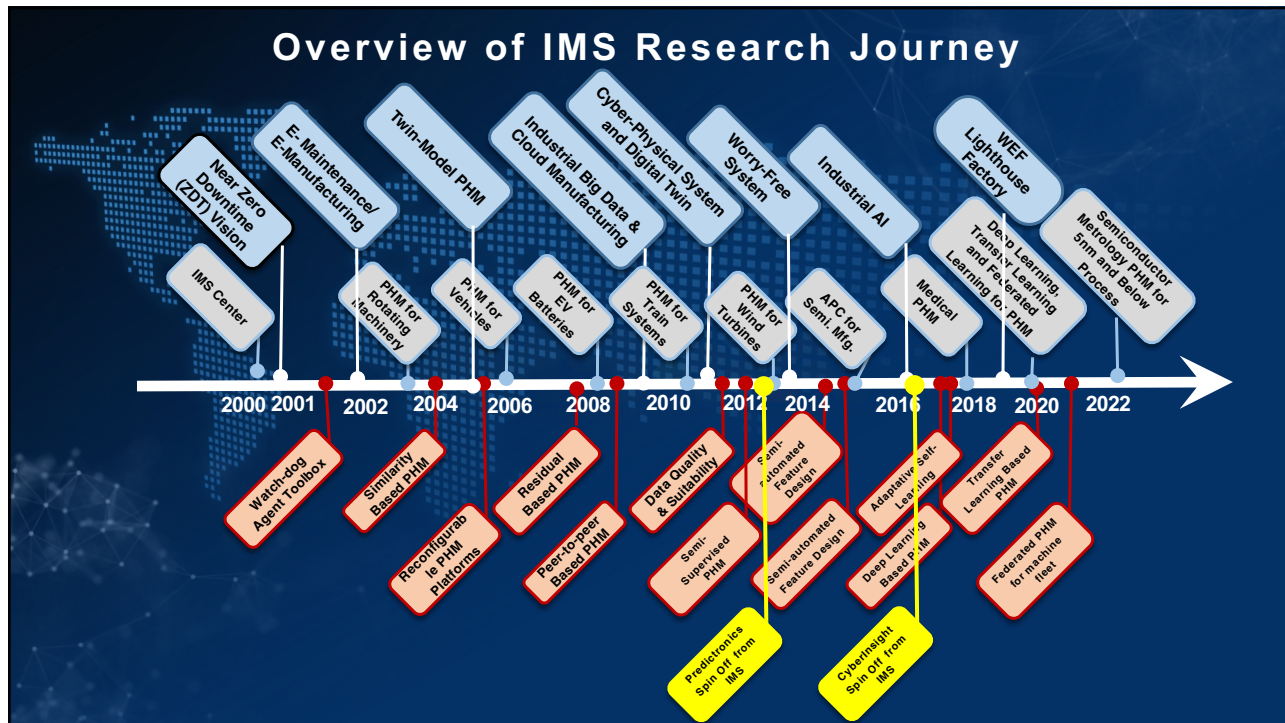
- China State Ship Co.
- Shanghai Electric
- CRRC
- BaoSteel
- SANY Heavy Industry
- Avary-Foxconn Group
- DediBot Additive Mfg.
- CyberInsight
- HeYe
- Jida
- Meilin Data
- Dekam Mold
- Shanghai Ringod
- Huawei
- CEPREI
- CEI
- Sinovel
- Beijing Shenzhou Software
- AITRI Shanghai
- Shaany Heavy Truck

NSF I/UCRC 2001-2019 Member: \$40K/Year
Affiliate Member: \$12K/Year

Ranked No. 1 in NSF I/UCRC for Economic Impacts, 2012

Logos: The University of Michigan, The University of Texas at Austin

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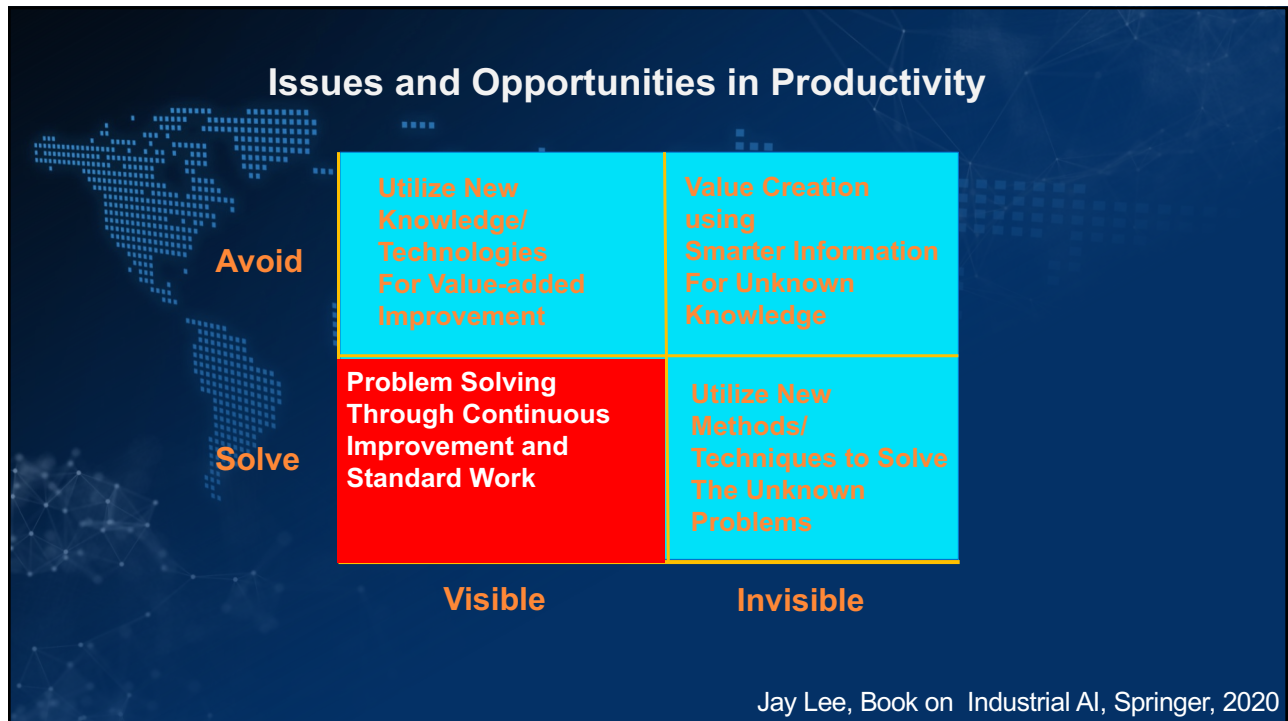


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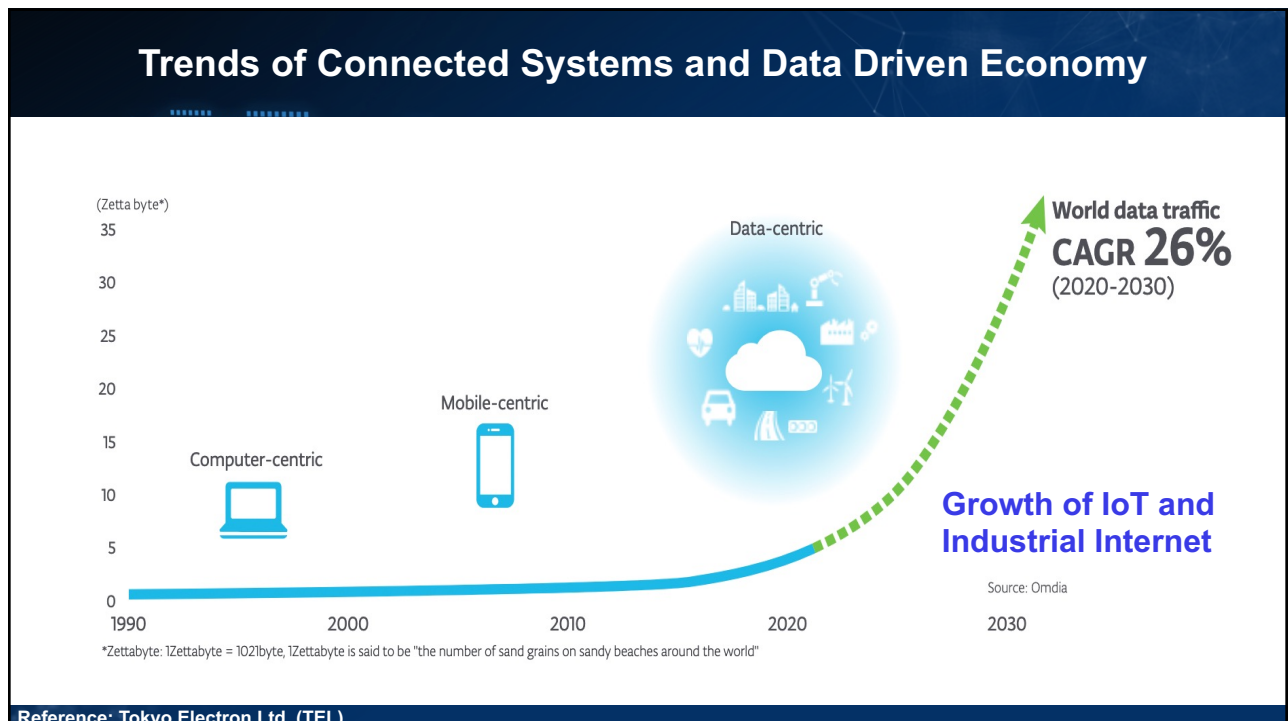
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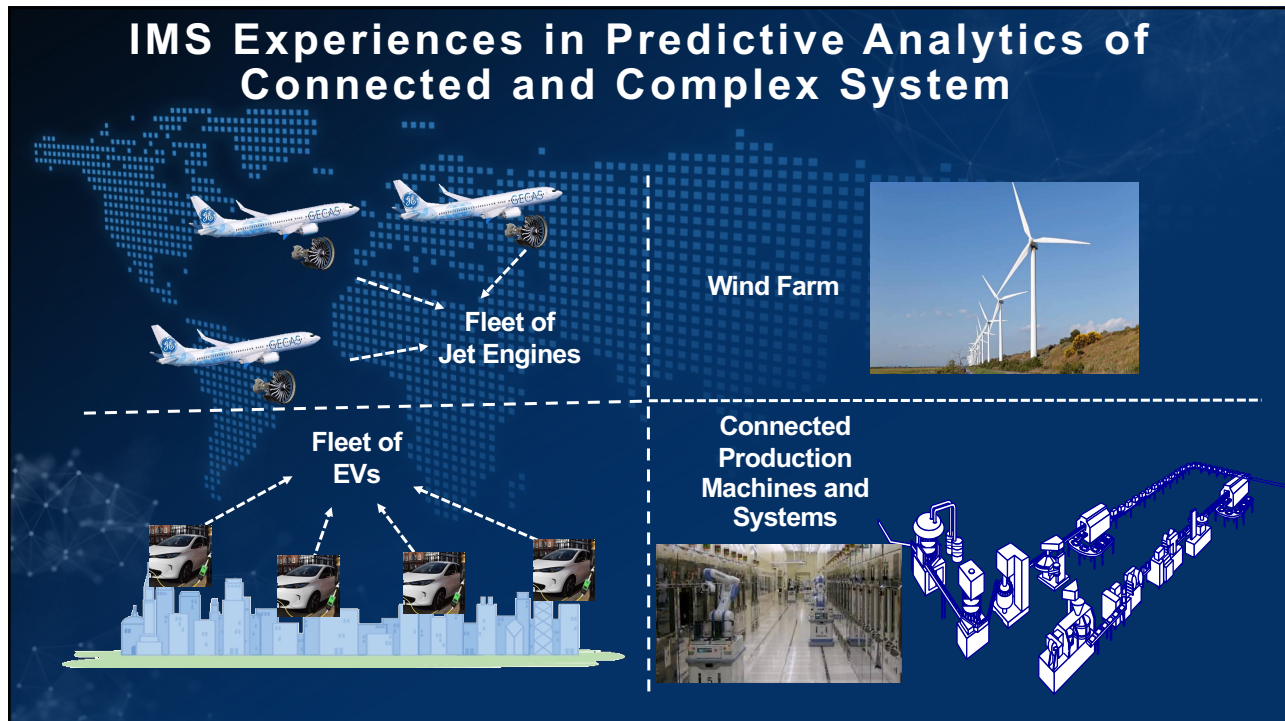


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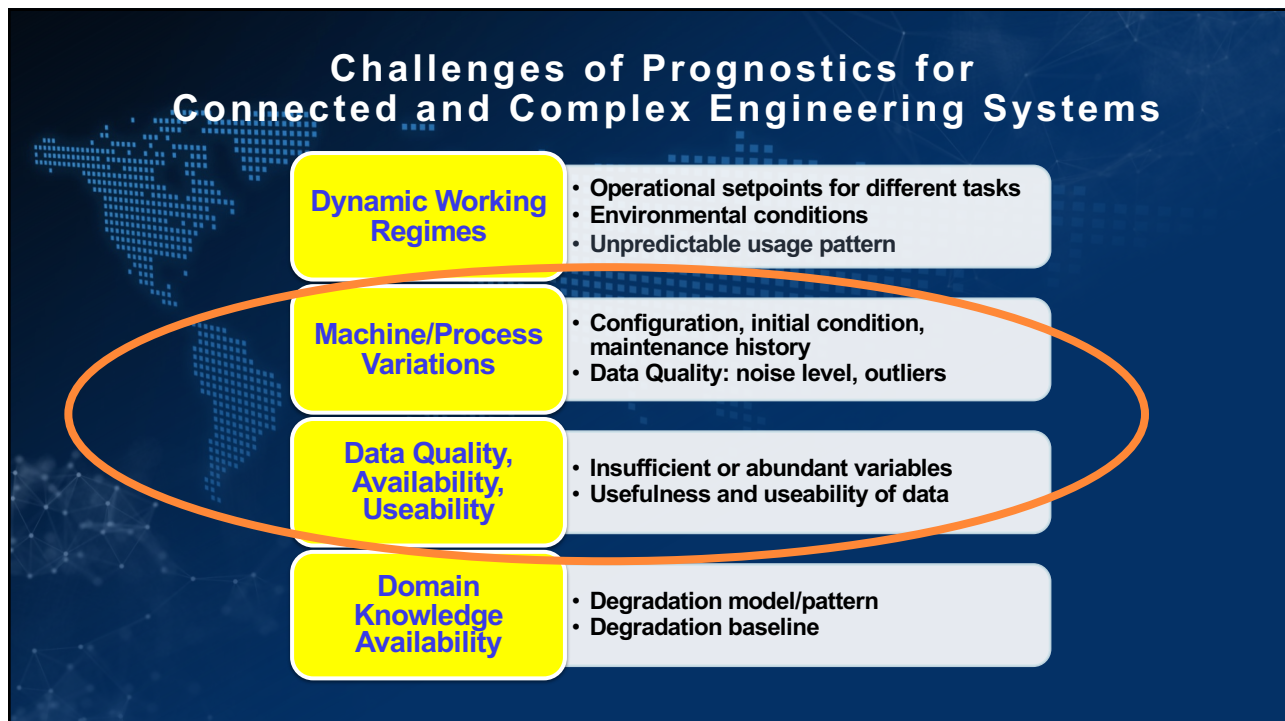


Reference: Tokyo Electron Ltd. (TEL)

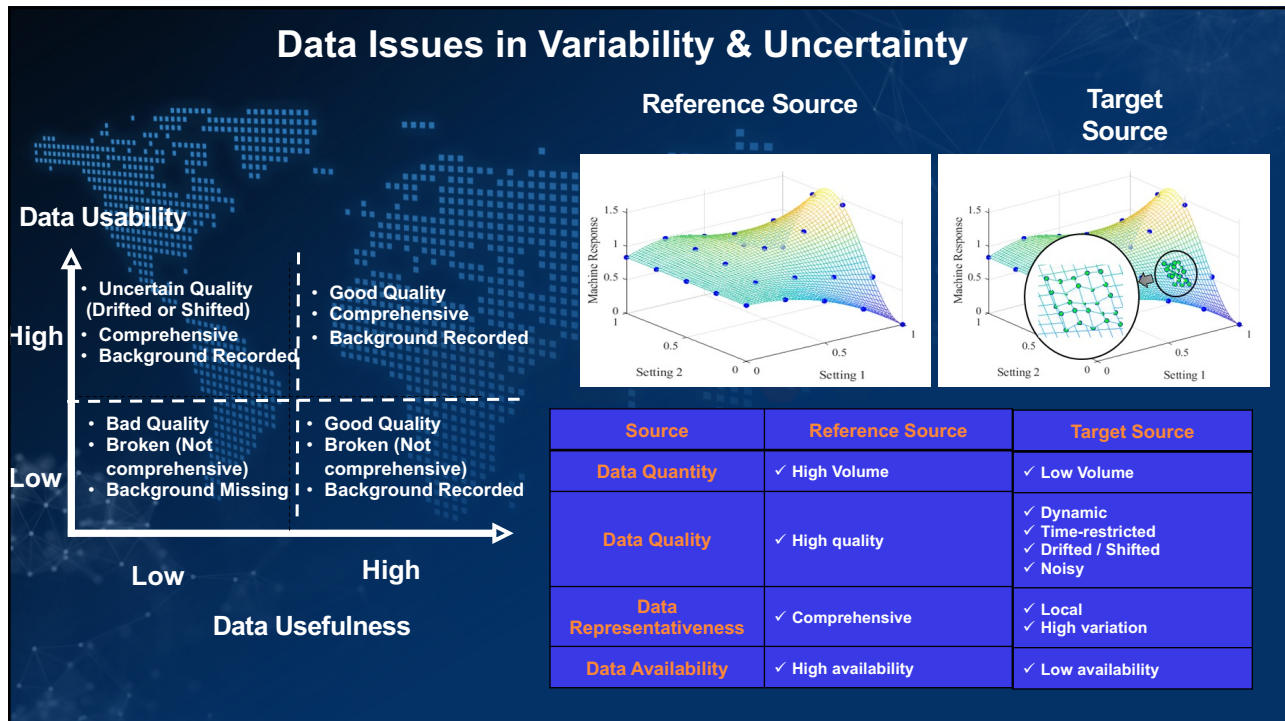
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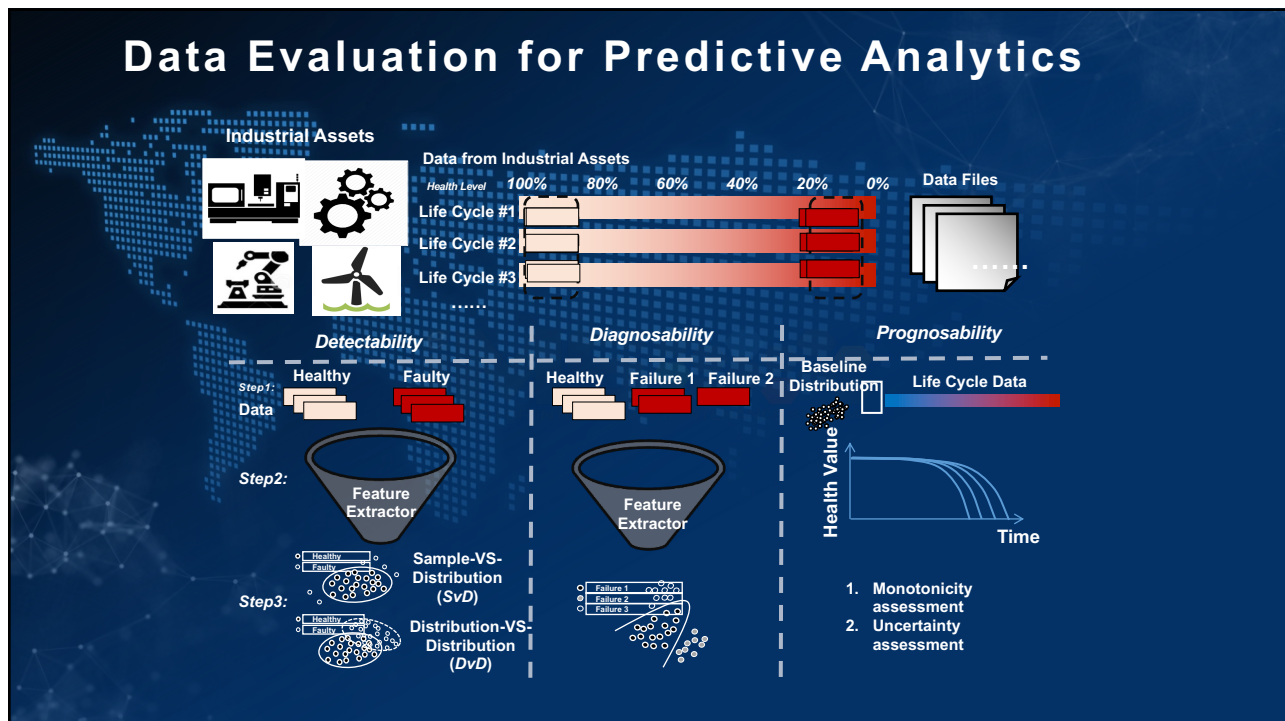
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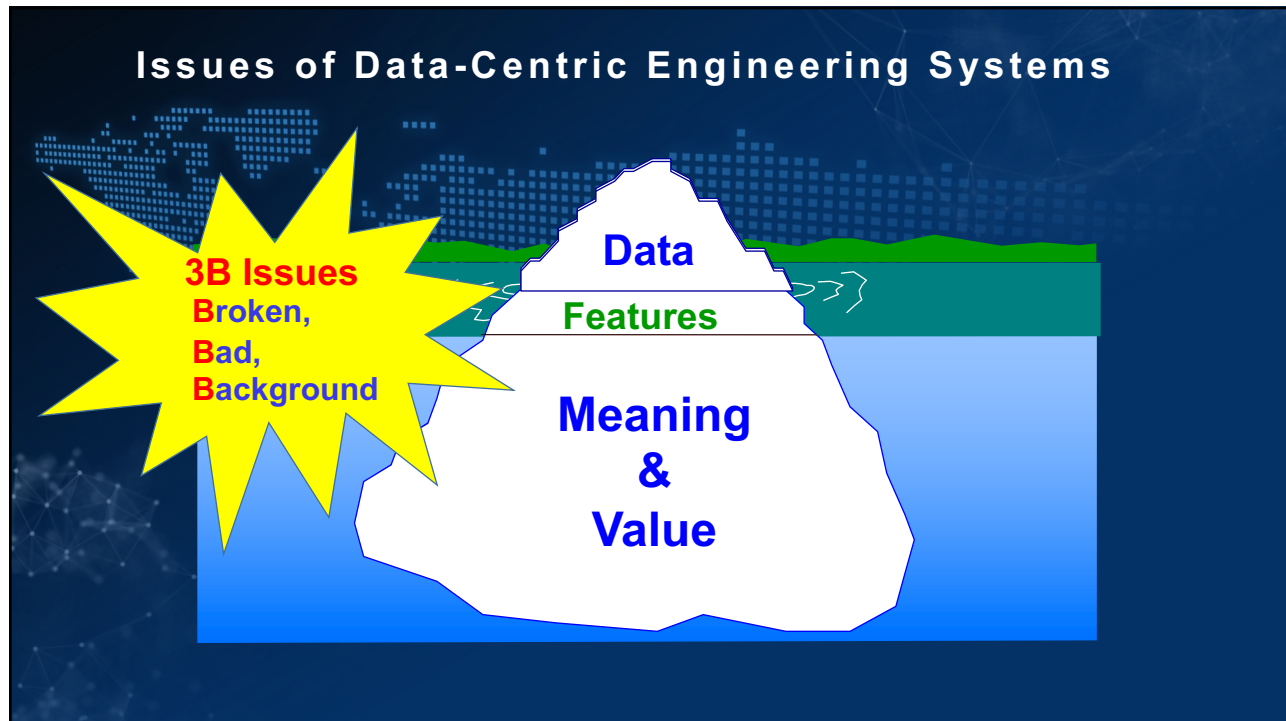
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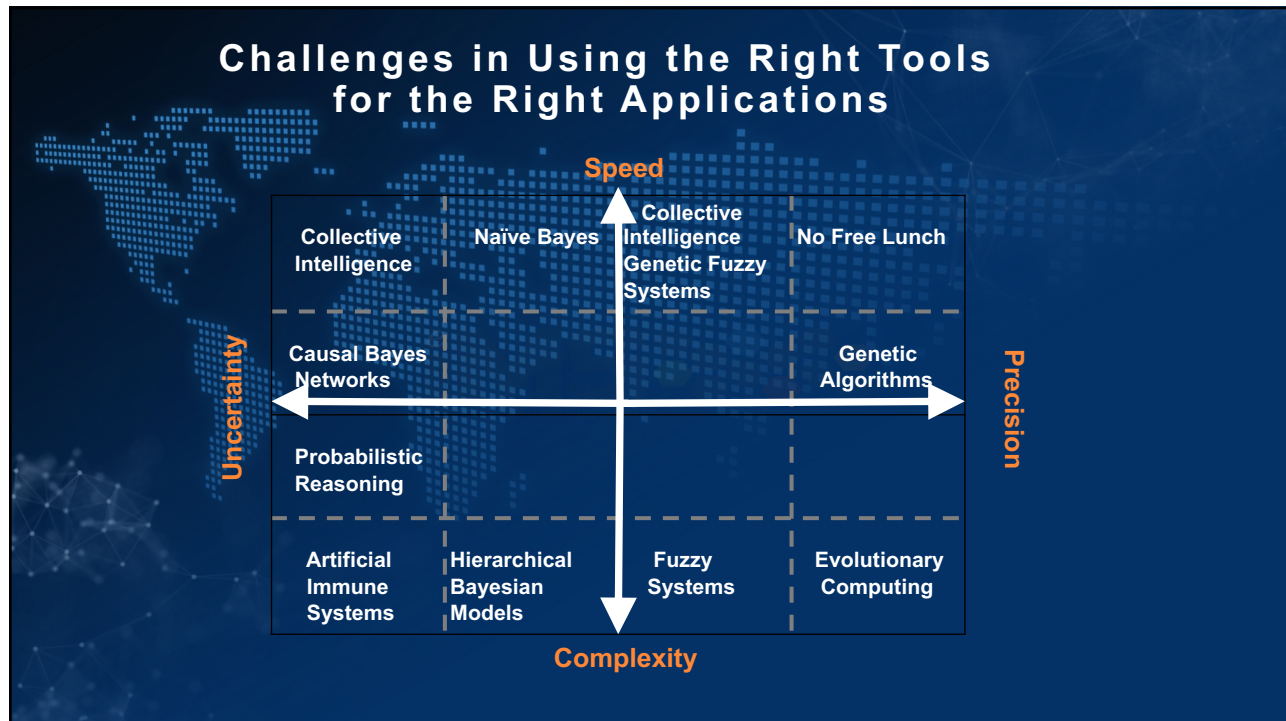


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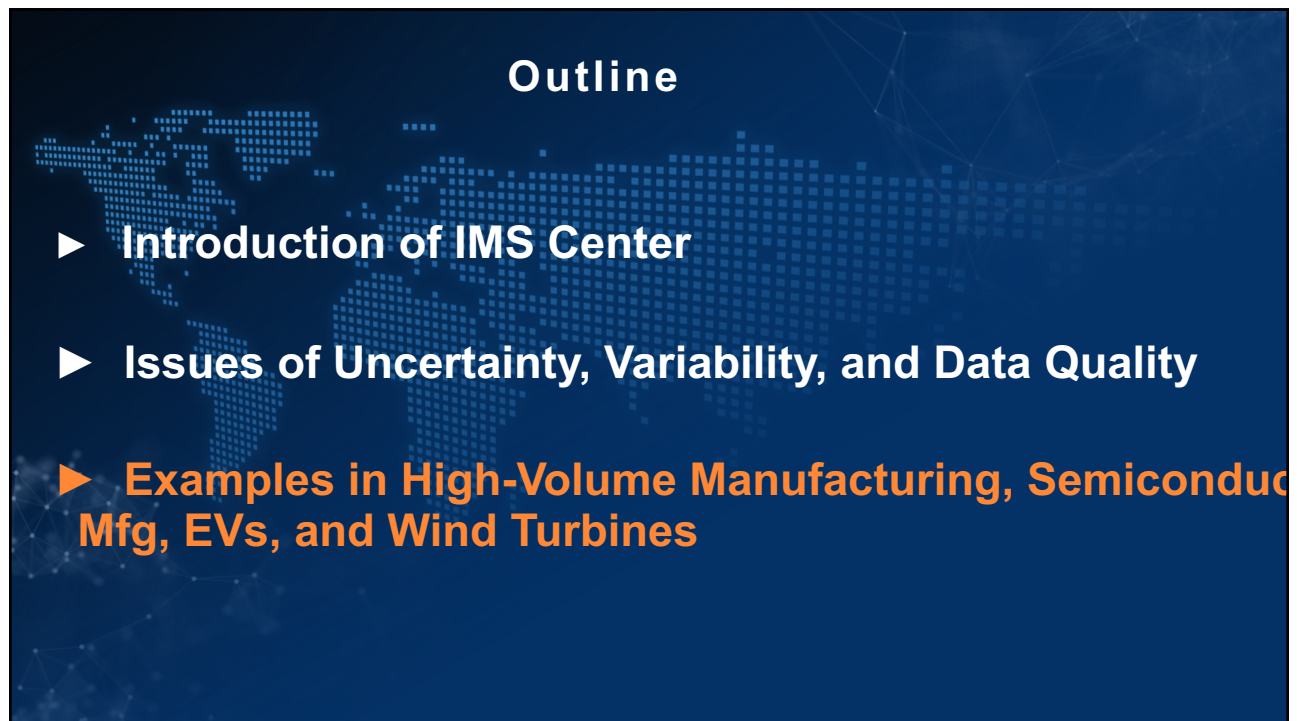
AI and Industrial AI

- **AI is a *cognitive science*** with rich research in the areas of imaging analysis & machine vision, natural language processing, robotics, and machine learning, etc. AI has been perceived as a black art and often lacks of compelling evidence to convince industry that these techniques will work repeatedly and consistently with a sound return on investment
- **Industrial AI, is a *systematic discipline*** which focuses on developing, validating and deploying various machine learning algorithms **systemically and rapidly** for industrial applications with **sustainable performance**

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Foxconn Industrial Internet System in 2018 (~\$70B Revenue 2021)

>1,000,000
Employees

>80,000
Robots

>1M
Cameras and
Videos

>100
Among the 500
first tier customers

>100K
Sensors/Meter
installed in
Foxconn's MFG

>1,800+
SMT Lines

>175K
CNC/Molding/
Machines

>10K
Key Component
Suppliers

Edge Computing and Fog AI®

Industrial Micro Cloud® Manufacturing APPs

Impacts

- Quality Up
- Efficiency Up
- Value Up

Foxconn Hired
6 Researchers
from IMS Center
Plus a Professor

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Stream-of-Quality™ (SoQ) Methodology

Stream of Quality™ (SoQ™) is a traceable systematic methodology for connected quality.

- It can collect the manufacturing information of a product during its production processes.
- The data of each station can be labeled with a time stamp and saved in an immutable block. Then the product quality data forms an information stream and can be stored in structured block chain.
- It can be used to describe the product, trace the entire production process and analyze the root cause of quality issues.

Y_j : Quality

X_i : Process factor

$Y_i = f_i(X_1, X_2, X_3, X_4, X_5, Y_{i-1})$

$Y = g(Y_1, Y_2, \dots, Y_n)$

“Stream of Quality (SoQ)” originated from IMS Center

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Foxconn Received 2019 World Economic Forum (WEF) Lighthouse Factory Award



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WEF Lighthouse Factory Networks (103 Sites As of March 2022)

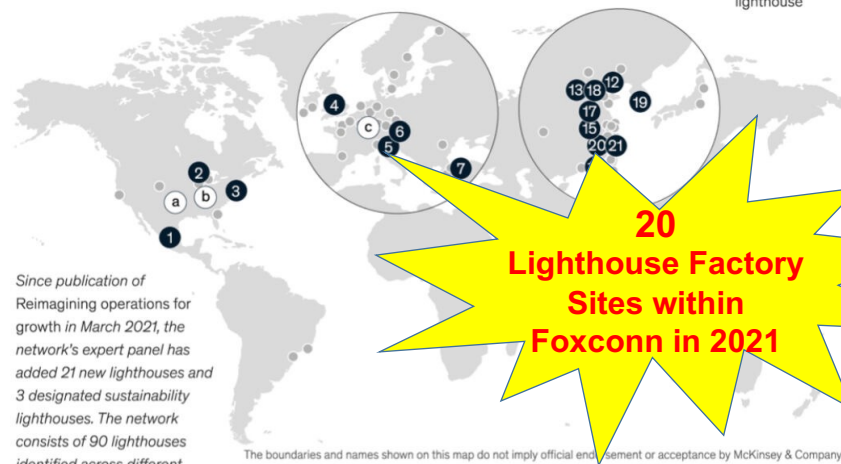
Top WEF Lighthouse Sites:

- Foxconn 5 sites
- J&J 7 sites
- P&G 4 sites
- Schneider 4 sites
- Siemens 2 sites
- Unilever 3 sites

The Global Lighthouse Network includes 90 sites as of September 27, 2021.

Global Lighthouse Network expansion sites

● Existing lighthouse ● New lighthouse ○ Newly designated sustainability lighthouse



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Predictive Metrology for Yield Enhancement in Next-Generation (5nm/3nm/1nm) Semiconductor Manufacturing

Event Name
Event Details

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Intel Plans to Build Two More Fabs in Columbus, OH (as of 1/19/22)

Changing Global Supply Chains

The complexity and capital intensity of semiconductor development and the need for high volume production have resulted in high degrees of industry agglomeration in just a few key regions worldwide. The U.S. remains the global leader for semiconductor design and R&D, and U.S. firms still account for nearly 50% of global chip sales. However, the U.S. accounts for just 13% of global chip manufacturing, down from 37% in 1990.^{vi} This includes 19% of silicon wafers produced for discrete, analog and optoelectronics and sensors (DAO) and just 5% of wafers produced for memory.^{vii} More than 80% of production now occurs in Asia — specifically China, Taiwan and South Korea. Furthermore, all leading-edge chips, those with 10-nanometer (nm) transistors and smaller ones essential for emerging technology, are only produced in South Korea and Taiwan.^{viii}

Rising geopolitical tension and the effects of the COVID-19 pandemic have highlighted vulnerabilities and national security concerns around existing supply chains. It is estimated

there are currently more than 50 points across the semiconductor supply chain where a single region holds more than 65% of the global market share^{ix} — meaning a single point of failure in the chain could have global catastrophic outcomes. Consequently, there is growing interest by governments, consumers and firms in the diversification of manufacturing

supply chains outside of Asia. As more producers consider expanding operations in North America and Europe, Greater Phoenix will remain a top contender due to its thriving semiconductor ecosystem driven by proximity to west-coast technology hubs, coastal ports of entry and the massive North American microelectronics consumer base.

Market share of domestic firms and wafer fabrication capacity in major global semiconductor exporters. (2019)

Region	Market Share (%)	Fabrication Capacity (%)
United States	47%	13%
Europe	10%	8%
China	5%	16%
South Korea	19%	19%
Taiwan	6%	20%
Japan	10%	17%

Legend:
● Market Share
● Fabrication Capacity

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3nm Race in 2022

- TSMC and Samsung are the only foundry players that make chips using 5nm process node
- TSMC 3nm Value Proposition vs 5nm

Speed Improvement at Same Power	Power Reduction at Same Speed	Logic Density	SRAM Density	Analog Density
10~15%	25~30%	~1.7x	~1.2X	~1.1x

(image credit: TSMC)

- TSMC will plan high volume production of 3nm process in Q3 or Q4 in 2022; Samsung plans to start mass production using 3nm process node in 2022.
- New transistors and materials (FinFET vs GaaFET), new EUV scanner, new atomic layer deposition, metrology and inspection, yield improvement, packaging will be the key technical challenges for 3nm and beyond

Semiconductor market size worldwide (in billion U.S. dollars)

Source: Statista

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Data-Driven Process Metrology for Yield Enhancement in Semiconductor Manufacturing Process

Anomalous Process Detection

Predictive Maintenance

Process Optimization

- (Near) Real-Time Computation and Optimization
- Cost-Effective
- Short Development Cycle

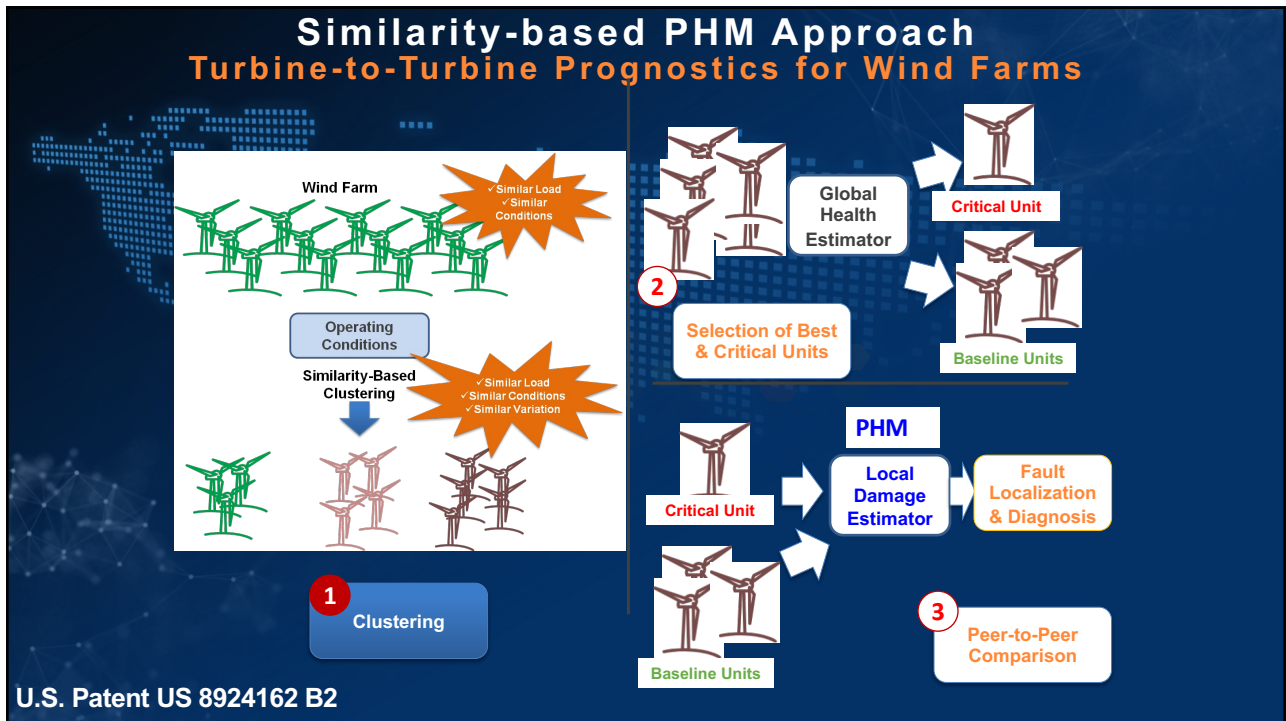
Merits of Data-Driven Solutions:

Major Challenges:
Variations and uncertainties in the manufacturing processes.

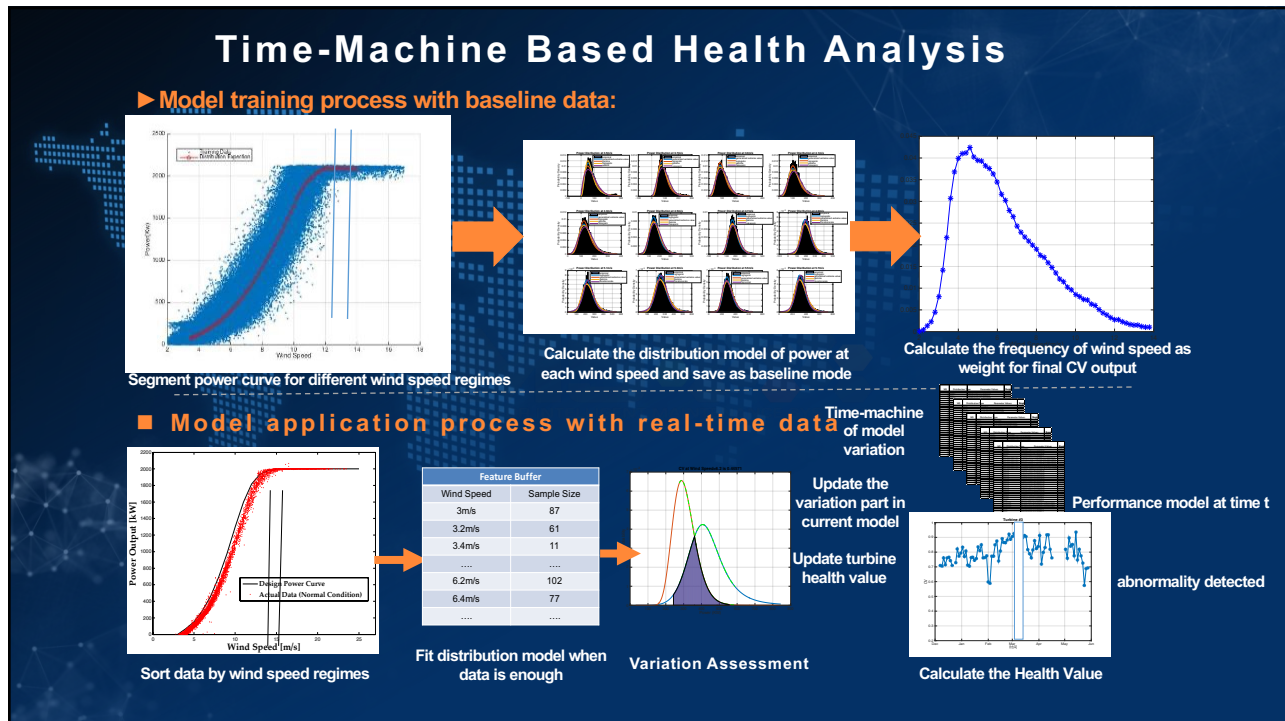
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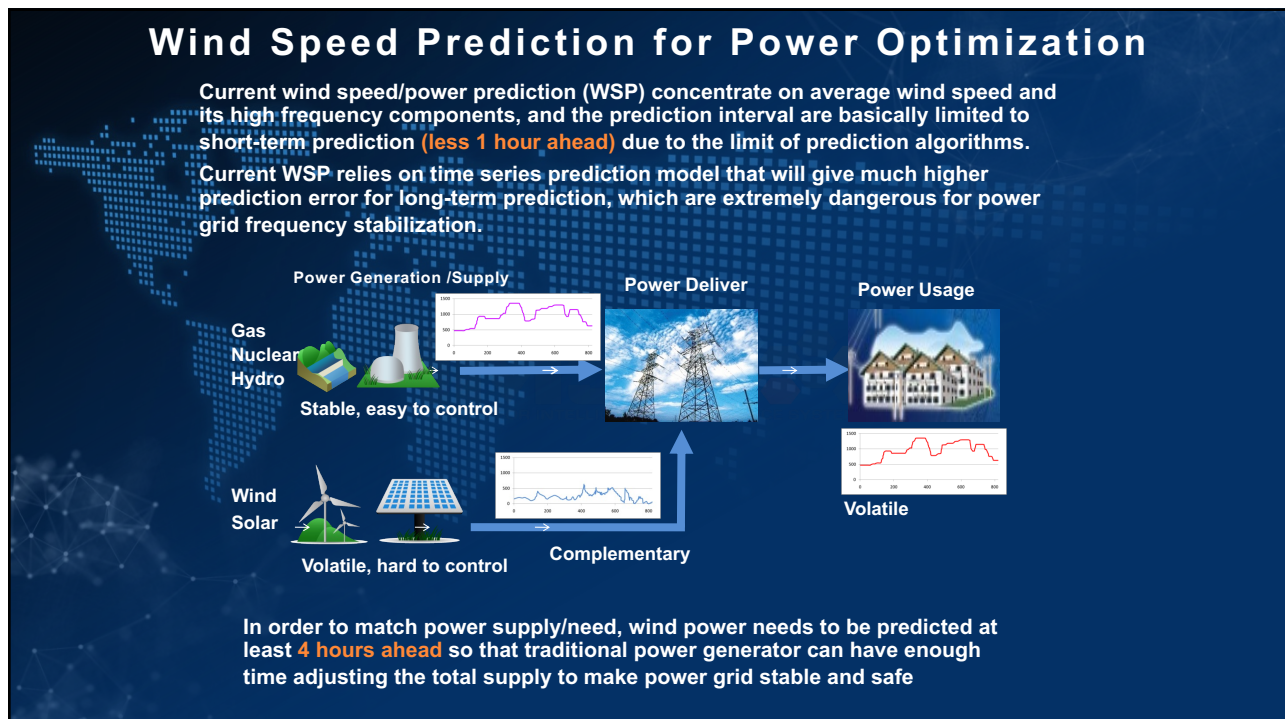
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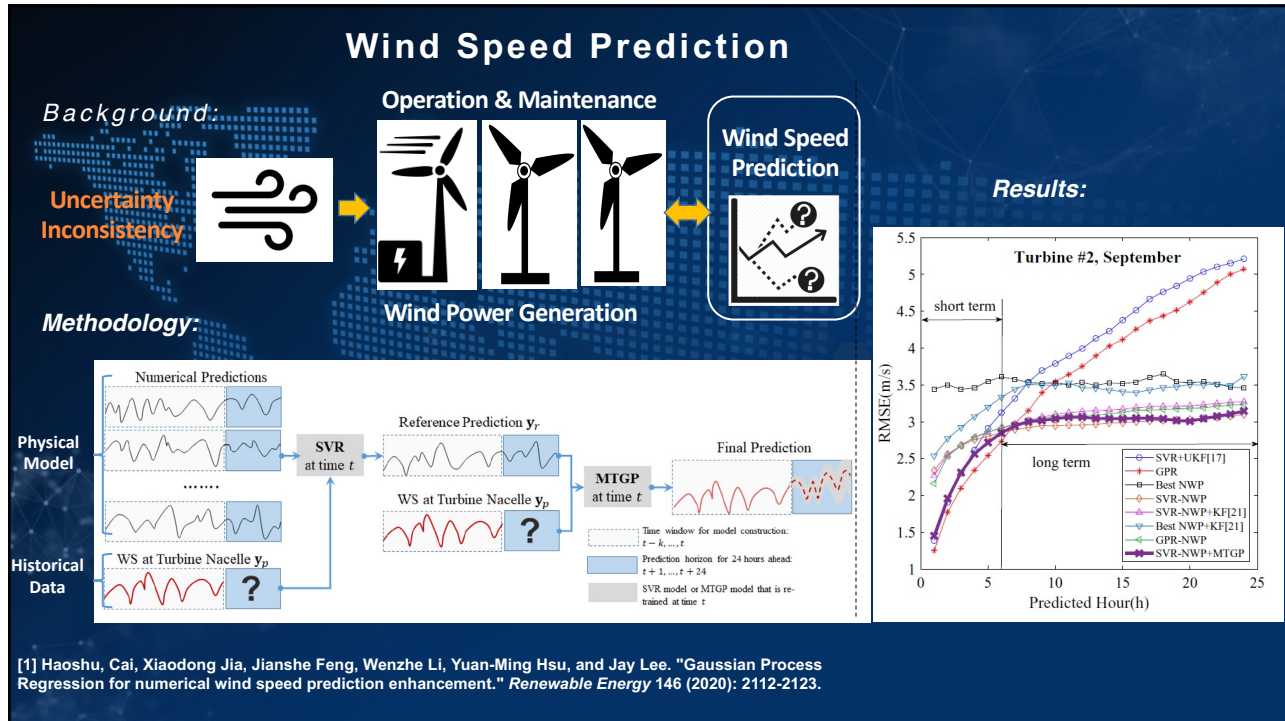
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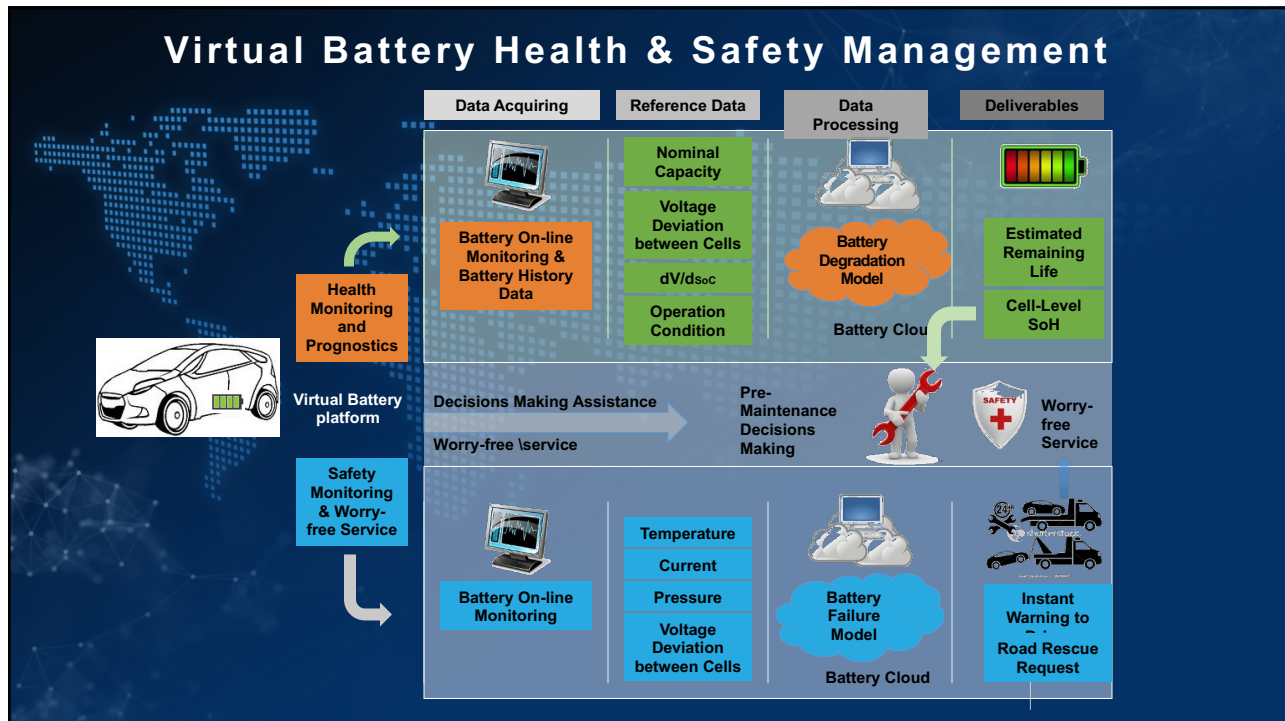
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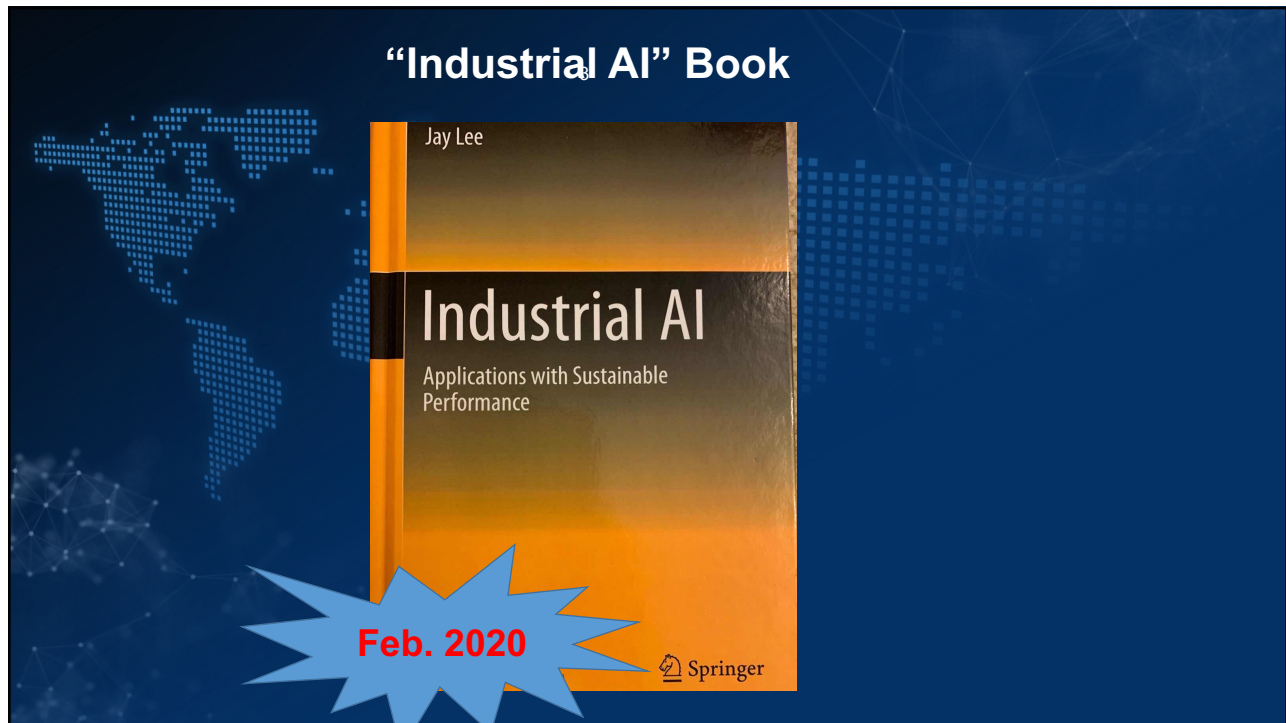
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